#### NORFOLK GENERAL HOSPITAL

## **BOARD OF DIRECTORS**

A meeting of the Board of Directors was held on Wednesday, September 2, 2015 at 1730 hours in the Board Room of the Norfolk General Hospital.

PRESENT: B. Snowden, Chair; J. Guilmette; P. Maletta; M. Dawson; R. Duwyn; N.

Kokkoros; Dr. Gabel;; B. Miller; E. Coffey; F. Gelinas; P. Forbes; T. White

(by phone); T. Thomson; G. Johnson; K. Isfan; G. Hamill; M. Bulin.

REGRETS: Dr. Thorpe; J. Barth; Dr. Graham; V. Pepper; J. Barth

## 1. <u>CALL TO ORDER</u>

The Chair called the meeting to order.

## 2. MISSION REVIEW

R. Duwyn read the Mission Statement.

#### 3. APPROVAL OF AGENDA

It was, MOVED BY: N. Kokkoros

SECONDED BY: J. Guilmette

to approve the agenda.

CARRIED

4. DECLARATION OF CONFLICT OF INTEREST – None declared.

#### 5. PRESENTATION: CAPITAL CAMPAIGN

J. Powell, Director of NGH Foundation and B. Allender, Co-Chair of the Capital Campaign, joined the meeting. J. Powell spoke to the purpose of the Capital Campaign for the New Build and Renovations, highlighting the Foundation's purpose and role. The cost is estimated at \$13 million which they believe is an attainable goal. She highlighted the undertakings to-date noting that there has been a good response with committed donations of \$1.5 million. There has been a presentation to Council requesting \$5 million noting several

options were suggested to raise the funds. Currently they are asking for support of the councilors and to that end have been taking them through the hospital to show them what the funds will be used for. The next step is the Hospital family – physicians, staff, Board members. J. Powell provided donation forms.

B. Allender then introduced himself providing background to the Board members. He commented that this Capital Campaign is a huge project and how they are promoting it as a critical feature of the infrastructure of Norfolk County and its large geographical area. He stressed the importance of the hospital attracting goods and services to this area. B. Allender requested the Board members to

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please speak to their council members about the importance of this project and how their commitment to a yes node on the capital agenda. He also noted that there are no provincial or federal funds available for capital projects.

B. Allender noted that our request from our local county is consistent with other municipalities.

## 6. MATTERS FOR DECISION/STRATEGIC MATTERS FOR DISCUSSION

#### 6.1 Financial and Indicator Report

T. Thomson spoke to the hand out which was attached. As of July 31, 2015, NGH has a deficit of \$263,000. We have had a funding increase from last year of \$180,000. He also noted that as our various cost-saving initiatives kick in there will be more savings realized. We continue to strive for a balanced budget for year end and have made that commitment to the LHIN.

#### **Actual Indicators:**

T. Thomson noted that compared to last year we are doing very well. The pressures in our ICU and monitored patients continue to impact our costs.

It was, MOVED BY: F. Gelinas

SECONDED BY: N. Kokkoros

that the Financial and Indicator Report be accepted as presented.

CARRIED

## 7. MATTERS FOR DISCUSSION

#### 7.1 Patient Story

G. Johnson reviewed the Patient Story, as attached to the agenda. She advised that although it is a good media story, the identity of the patient would be easy to determine and confidentiality would be undermined. G. Johnson will pass on this story to J. Powell for the Radiothon.

## 7.2 Report to the Board from Senior Management

K. Isfan reviewed and expanded on the report, as attached to the agenda.

#### 7.3 Chief of Staff Report

K. Isfan reviewed the Chief of Staff's Report as provided to the committee

#### 8. CONSENT AGENDA

- 8.1 Approval of Board Minutes June 3, 2015
- 8.2 Governance Committee August 19, 2015
- 8.3 Finance Committee August 26, 2015.
- T. Thomson advised that he would like to make an addition to the Finance Committee Report and asked for it to be removed from the Consent Agenda

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	8.4 Quality Committee – August 28, 2015 8.5 Volunteer Association Report 8.6 Foundation Report		
	It was, to approve all but th Agenda.	MOVED BY: SECONDED BY: ne Finance Committe CARRIED	
	The Finance Committee Report was removed from the Consent Agenda.  8.3 Finance Committee Report T. Thomson advised that he had forgotten to mention the request to increase the Line of Credit from \$1.2 million to \$2.0 million. He noted that we require more cash but not the entire \$2.0 million. This is a precautionary measure.		
	It was,	MOVED BY: SECONDED BY:	N. Kokkoros J. Guilmette
	to approve all the F	inance Committee re CARRIED.	eport.
9.	ADJOURNMENT TO IN-CAMERA The meeting adjourned to In-Camera at 1825 hours.		
B. Snowden, Chair			K. Isfan, Secretary